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Working with the Committees of Every Unit

ឯកសារចម្លងត្រឹមត្រូវតាមស្តង់ដារ

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I. Summary of the Reports from Every Unit

1. Enemy activities:

At our Ministry’s conference, it was noted that we have basically smashed and swept cleanly away the enemies who were CIA, KGB and Yuon territory-swallowers. Basically smashed and swept cleanly away means that the major apparatuses belonging to the enemy who made the plans for and led the desire for a coup d’etat to seize state power back from our workers and poor peasants have been smashed and swept cleanly away by us. We achieved unity on this problem of sweeping the enemy cleanly away. In conjunction with this, we achieved unity that the enemy is not yet completely gone from our Ministry or from any of its units of organization. We must therefore continue sweeping cleanly to make our Ministry, like each and every one of its units, immaculate.

For example, our comrades in *Mo-64* (ម៉ូ.៦៤) have reported on the enemy situation, and other comrades in this unit of organization feel in collective agreement with this report. Therefore, our comrades can clearly see by themselves that enemies remain and moreover that enemy phenomena will continue to exist one after the other into the future both in the provinces and inside the Ministry.

If we look inside the Ministry as a whole, we see that 98 percent in the Ministry as a whole have achieved cleanliness, that is, 98 percent are good and have an understanding of the problem of sweeping enemies cleanly away. However, another 2 percent continue to exist who are in the process of conducting activities. We have not yet come to a conclusion, despite the fact of what we can see. We will conduct further surveillance because the situation is not a normal one. Are they the liberal elements who some of our comrades say are “thick individuals”, or are they enemy elements? We have not yet concluded, but such activities are not normal. Each and every unit of organization must have a crystal-clear perspective and keep constant track of things. We must overcome everything and do whatever needs to be done to prevent this 2 percent from laying eggs or expanding, because otherwise whenever there is any little problem, they will provoke contradictions and take the opportunity to break out of the nest and expand over and over from 2 to 3 or 4 or 5 percent. Therefore, we must encircle, compress, and enclose them down so that only 1.5 or 0.5 percent remains.

Generally speaking, our Ministry is fairly highly awakened: whenever any little thing happens, the brothers and sisters know how to be concerned, raise high

their revolutionary vigilance, and report. For example, the enemy makes it heard that “in a little while, everybody will be arrested, and only Brother Khieu Samphan will be left.” Our comrades know how to analyze this sort of thing and report it. Once we have affected the arrests and conducted the interrogations, we can see the enemy links clearly. Therefore, our Ministry is fairly good, although it is imperative to be on guard against the 2 percent because they act in accordance with orders from their bosses. We must raise revolutionary vigilance really high, because our Ministry has rather a lot of contact with foreigners.

In a nutshell, for the enemy activities, we are not worried about it, but we have to constantly raise our vigilance.

2. Elements in the Ministry and in each unit:

We have lots of basic elements who are poor or lower-middle peasants. Therefore, in terms of composition, our Ministry is good because there are lots of basic elements. Middle middle-peasant and petty bourgeois elements also exist, and in some locations are the overwhelming majority, because worker-peasants have as yet been unable to enter them. However, the marketplace does not need such elements, because we are capable of putting it into the hands of poor and lower-middle peasants. The Political, Protocol and Secretariat Sections have very few workers and peasants. In the future, it is imperative to put workers and peasants in charge because our comrades who are working in these places nowadays are not yet reliable in terms of class. We must therefore think in terms of basic classes. We already have a plan in that we are re-educating youngsters. It will be at least four or five years before we will be able to employ them, but we will do things step-by-step because in these Sections, it will require at least ten years or so to fashion them into cadre who think deeply politically.

In sum, 80 percent in our Ministry are poor or lower-middle peasants, 10 percent are middle-middle peasants and 10 percent are petty bourgeois intellectuals. This composition is pretty good. Compared to other Ministries, it is not awful: it is pretty good.

Those elements whose activities are good comprise 95 percent, of which 15 percent are really good, and the other 80 percent are medium. Elements whose activities are weak comprise 5 percent. They evade work, are complacent, find this or that excuse to evade work, and are liberal. We will strive to further re-educate and refashion them, doing whatever can be done to reduce this percentage. Thus, generally speaking, the activities in our Ministry are good: 95 percent are combat-active, 5 percent can't keep up the rest.

3. Examine the duties and direction to solve problems:

Agree with our comrades' reports.

4. The matter of strengthening the organization in all aspects:

The history of our people's struggle clearly shows that without a leading Party, we can't do anything. Before the Party's leadership, our people struggled and shed their blood, but we did not achieve power. Only after we had proper Party leadership were the people able to struggle and successfully achieve power. From an assessment of the reports of our comrades from each and every unit of organization, it can be seen that the main reasons for shortcomings arise from leadership problems. Having conducted political and ideological re-education already, we must then have organization if things are to be put into motion. Political and ideological problems are the most important problems, because in the absence of politics and ideology, after a period of organization, everything will fall back apart. However, with politics and ideology, but without correct leadership and organization, things also cannot be put into motion. For this period now, the numbers in our Party have fallen. This is because our sweeping clean of the enemy has adversely affected a large number. However, the quality of our Party has risen. All the brothers and sisters have been awakened and understand by themselves the enemy tricks and about undercover enemies burrowing from within. They previously did not understand things this way and imagined that we were all comrades, all alike; now they know how to differentiate. We must further strengthen and expand the Party because Party leadership is lacking. Some units of organization still do not have any party members, only masses, in the leading committee. With this strengthening, we must consider class and enlarge the worker class, poor peasants, and the lower-medium class. In the meantime, we monitor thoroughly biography, revolutionary morality, and revolutionary activities and with the agreement of the popular masses. With these qualifications, they must go through the monitoring of the three levels of upper echelon. The present Youth League is not qualified to be inducted into Party membership; it needs to be strengthened as there are many enemies infiltrated inside and thus cannot be assured and it needs to be scrutinized. The progressive masses have been merged with the Youth League and the Core. Thus, presently party strengthening is to merge the Youth League and the Core.

In a nutshell, our ministerial situation, in defense against the enemy, in composition, and in duty accomplishment, is generally good -- not in the great leap -- but good. That is why we were able to handle welcoming guests as many as have come. We are still fall short in strengthening the Youth League and the Core. Next trimester, we will have to constantly struggle to strengthen and be vigilant.

II. The Role of the Committee of Each Unit

The committee represents the ministry in each unit and is accountable for managing all tasks in the unit. The committee administers traveling, eating, housing, farming, and the work of core duty, etc. Is the committee the upper

echelon of the unit of organization or what? The committee is not the upper echelon but it handles work organization. So living condition, dressing and eating of the committee is as the same of the entire unit of organization. The committee manages and administers its unit of organization. It is not either the upper echelon or Angkar representative but it represents the ministry and it is the features of the ministry within the unit of organization. Its role is:

1. Administer policy, ideology and organization.
2. Manage the labor forces based on collectivity, for example which sector in charge of growing onion and which of the poultry etc.
3. Warehouses and assets guard, limit eating in accordance with the given ration by Angkar and with approval from the collectivity. Some units could make more productions and they even make it harder. They do not request more from state. However, they could not do as they wish as it has its limit. For instance the two meals determined by Angkar could be followed. The three meals have not been determined. The committee cannot decide the three meals until the ministry give the instructions.
4. Guarding and defending its own unit autonomously. Education, entertainment, and sanitation. The last minute is the reporting regime. The reports are done weekly or monthly, in writing or verbal. Basically it depends on the decision by the committee, but there must be the reporting regime. The committee must handle its own duties correctly. Previously, there was confusion. The committee is not the upper echelon and besides the above-said roles, committee has no rights different from the entire unit.

Duties of the Committee of Each Unit

The duties of the committee are the same as those of the ministries, but the framework is smaller. There are five duties, as the follows (The five duties are also at the provincial level.):

1. The core duty:

The core duty depends on the unit of organization. Some units of organization hold the duty of farming as of the core one while some have core duty of cooking for guests. The provincial unit of organization has the duty to welcome guests as well, etc. And the ministries are to collect friends and reduce enemies in general. Each unit of organization must grasp tightly its own core duty.

Example: The core duties of Office B-1 are four: Main Office-Kitchen-Hospital and Children-Tailoring. Among these, the main duty is to administer = telephone operating that must know everything, knows who travels where, how to administer. At the present time, this section is the weakest.

Example: Housing Management Unit: There is only one core duty, to manage housing. The Committee goes up to the Ministerial Standing Committee. The Standing Committee is within the Ministerial Branch Committee.

Example: House No. 2 presently needs to further expand its duties so it includes both cooking and housing maintenance. The main duties are cooking and serving guests.

2. The duty to defend the country, defend state power, the Army, the Party:

In one word, this duty is to defend one's own unit. If we can defend our unit, this contributes to defending the country. There are three among these duties:

- Uphold the spirit of the revolutionary vigilance
- Prevent activities of the external enemy
- Prevent activities of the enemy abroad and within

3. The continuing duty to build socialist revolution

This is also an important duty. Some accomplish core duties well but their vision is capitalist, bourgeois; we consider this to be bad as it will not meet the continuing duty to build socialist revolution. To continue building socialist revolution is to smash private ownership - to overcome in waging class struggle - to have an absolute stance toward enemies - to distinguish clearly enemies and ourselves - to not be complicated - to design clear border lines - to abolish the egoist, not thinking of oneself but thinking of others. The Committee must educate people within its own units about the continuing duty of building socialist revolution, absolutely determined to get rid of the viewpoint and stance of the capitalists, petty bourgeois and other oppressive classes. This is the issue on which we must fight and struggle. For example, some comrades fell asleep while studying and when they came back, they were criticized, and reacted and got angry with the criticizer. The criticizer understood that those mistaken comrades were thick-faced persons and dare not criticize any more and let the mistakes happen. The viewpoint and stance not to dare to criticize are not proper. The reason the comrades fell asleep may arise from their not understanding policy or it may be their habit or they may have the viewpoint of the enemy, and that was why they did not understand and fell asleep. We must find if it is black or white, the reason of falling asleep? If even those comrades get angry, we must fight more. We must grasp duty and continue to build the socialist revolution. Despite they understand the socialist revolution, they can work well. The educating on the continued duty to build the socialist revolution, it seems not to serve the duty in the future, but in fact, despite building well the socialist revolution, so does well the core duty. For example, sometimes good driving, serve well the core

duty, but comrades did not understand the socialist revolution. For a while, those comrades will have clash with our socialism and later they could not accomplish their own core duty. In contrast, some comrades did not drive well, did not serve well yet their core duty, but they understood the socialist revolution and so they try to study it slowly and later on they will become a good driver, and will not fall from the movement and stay with revolution forever.

4. The duty to build socialism

The unit that accomplishes duty to build well the socialism has set clear plans and experiences regular study. If we accomplish well duty in our unit of organization, we help share to build the socialism as the whole in the country. Socialism is developing: nothing is conservative, old, modern, and nothing is as undeveloped as the petty bourgeois. So we will do how to build our unit to develop and to follow our socialism. If our unit achieves good duty, others also achieve good duty, and so do all units in the whole country, the entire country will be good. For instance, the welcoming guests unit, each unit of organization completes well their duty. Totally, they do well in welcoming guests. Accomplishment of core duty is to share building socialism.

5. Strengthening Party, Youth League, the core organizations

Presently, Party has educated the masses to now the Party Statutes. Then everybody will know the Statutes of the Communist Party of Kampuchea. The Committee shall consider expanding and strengthening the Youth League, core, and the Party, and the Committee should not take this for granted. Expanding and strengthening core, the Party and the Youth League will not be done in conspiracy; but in the movement. The masses will be happy, and they can see that they can join the Party, and then we will further think about it. We study about the statute of the Party, the statute of the Youth League, statute of core organization so that we can deeply grasp them and we can also further our work regarding expanding and strengthening. We have to consider the masses; if they are progressive, we will allow them to join. Sometimes, they even can join us faster than the Youth League.

So, there are five duties of the committee. The biggest duty of all is the core duty, but all the five duties have to be well implemented and at the same time.

III. The Activity Guidelines of the Committee of Each Unit

Activities guidelines are the method of works and organizing. Committee shall pay good attention to the activities of education, propaganda, political stance, and political ideological assignment. The committee does these tasks well; it usually accomplishes good core duty.

1. “Ideological work” means:

- Overcome to educate and instruct people to get the proper political stance, and tell them to classify between us and enemies. “We” means Party, Revolution, People, Workers- Peasant administrators, it all means Revolution. “Enemies” means all things considered as not the Revolution and act against Revolution. We shall classify undoubtedly what Revolution and Enemies is and do not mass with it, or it is complicated. If committee does well the ideology, the entire unit of organization will be constantly awakened, and accomplish the duty.
- Overcome to build proletarian ideological stance: free hands, no private ownership, no egoism, no selfishness, and considering only the collectives. The viewpoints and stances are:
 - No private ownership
 - Absolute class struggle class
 - Progressive-scientific, inventive, and non-conservative
 - High organizational discipline, playing a pioneering role
 - Broad solidarity, being helpful, and no jealousy
- Overcome to educate and instruct the Party’s organizational stance which is centralized-democracy. It means that we shall do the ideological works, not totalitarian. When comrades realize, they will certainly do. Our activities guidelines are not to force, but it shall not be allowed freely. Doing the ideological works requires active struggling in order how to get them awakened. Any problem occurs, it shall be settled in the meeting and seek for solution, call the livelihood meeting, to criticize, be self-criticized and it shall not be subjective.

2. Constantly provoke the activities:

Activities must be constantly provoked. Presently, we have three activities, criticism/self-criticism, conservation, and study. We must provoke them into activity. For example, for conservation: they must be awakened to collect and save even such things as nails, glasses, screws, and oil because we lack currency to purchase these things from abroad. Fruits and meats must be kept well and saved, not letting them spoil. These activities must be done constantly or they will not be effective and the things collected and saved will all be lost.

3. Offer importance to one duty among the five duties at any one time:

At any time, the core duty will play its role but sometimes, the duty to constantly build the socialist revolution will also play its role. For example, when the indoctrination is uncertain and complicated, we must do the socialist revolution as priority. Thus, all five duties do not go at the same time. At one

time, we must concentrate in one duty. The committee shall grasp actual situation, grasp constantly its own breath of the unit of organization.

Thus, the activity guideline is: it is imperative to grasp the actual situation, to strive to grasp it and to rectify it. Look and see what is the intent of the brothers and sisters, what they want to do, what they want to get. If we see that as being inappropriate to the Party's line, we must overcome to educate and explain. If it is seen being appropriate to the Party's line, we encourage.

4. Rely upon the popular masses and constantly report:

To rely upon the popular masses is to believe in the popular masses, not forcing them but explaining to them. Meanwhile, rely upon upper echelon; let the upper echelon help assess; join with upper echelon in order to succeed. Relying on the popular masses is to courageously trust them, but that does not mean that we hang onto the tail of the popular messes. So, join with the upper echelon to assess, decide, and lead the popular masses.

There are more activity guidelines, but we only focus on these few first in order to make things function. The committees must work and gain experience at the same time, constantly gain experience based on all four of the activity guidelines described above.